



Greenbelt Foundation Economic Impact Assessment

Final Presentation

July 2026



The better the question. The better the answer. The better the world works.



EY Parthenon
Shape the future with confidence

Disclaimer

Ernst & Young LLP (“EY”) was engaged by the Greenbelt Foundation to perform a refresh of the 2020 economic impact assessment of the economic activities supported by the Greenbelt’s natural assets. In preparing this document (“Report”), EY relied upon unaudited data and information from the Greenbelt Foundation and publicly available data (collectively, the “Supporting Information”). EY reserves the right to revise any analyses, observations or comments referred to in this Report, if additional Supporting Information becomes available to us subsequent to the release of this Report. EY has assumed the Supporting Information to be accurate, complete and appropriate for the purposes of the Report. EY did not audit or independently verify the accuracy or completeness of the Supporting Information. Accordingly, EY expresses no opinion or other forms of assurance in respect of the Supporting Information and does not accept any responsibility for errors or omissions, or any loss or damage as a result of any persons relying on this Report for any purpose other than that for which it has been prepared.

Background & Introduction

BACKGROUND

The Greenbelt protects over 2 million acres of agricultural and natural lands in the Greater Golden Horseshoe, supporting sustainable regional growth by safeguarding farmland, ecosystems, water resources, and community-based economic activities.

Purpose of this Study:

- EY was engaged to assess the Greenbelt's economic and public revenue contributions across supported sectors. EY's methodology included using geospatial analysis and custom regional multipliers to quantify regional and provincial impacts and identify future growth opportunities.
- This study serves as a refresh of the 2020 economic impact assessment of the Greenbelt's contributions to Ontario's economy and public revenues.

ECONOMIC ACTIVITY SUPPORTED BY ONTARIO'S GREENBELT

The study focused on the following key sectors that contribute to the region's economy.

Primary Sectors

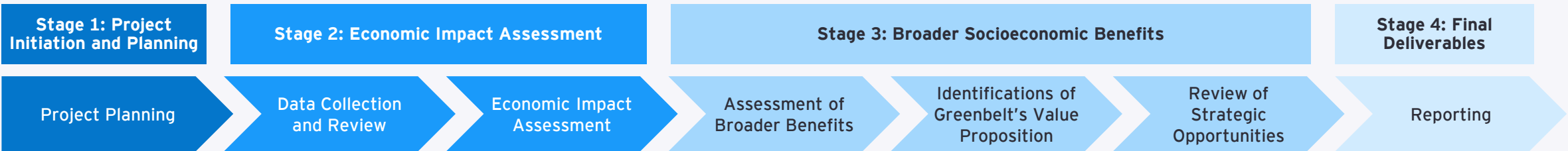
- Agriculture, Forestry & Fishing
- Tourism & Recreation
- Accommodation & Food Services

Secondary Sectors

- Food Manufacturing
- Trade
- Transportation & Warehousing

Together, these sectors form an integrated economic ecosystem supported by the Greenbelt's natural assets, agricultural land base, and recreational landscapes.

PROJECT OVERVIEW



Strategic Value of Ontario's Greenbelt



Over 2 million acres of protected agricultural and natural lands supporting sustainable growth across the Greater Golden Horseshoe while safeguarding critical ecosystems, farmland and water resources.



A foundation for key economic sectors, including agriculture, agri-food, tourism, recreation, hospitality and related supply chains that support businesses, jobs and regional prosperity.



A key agricultural asset: Home to 9% of Ontario's farms, 53% of the province's fruit acreage, and 11% of vegetable acreage, supporting a highly productive agri-food economy.

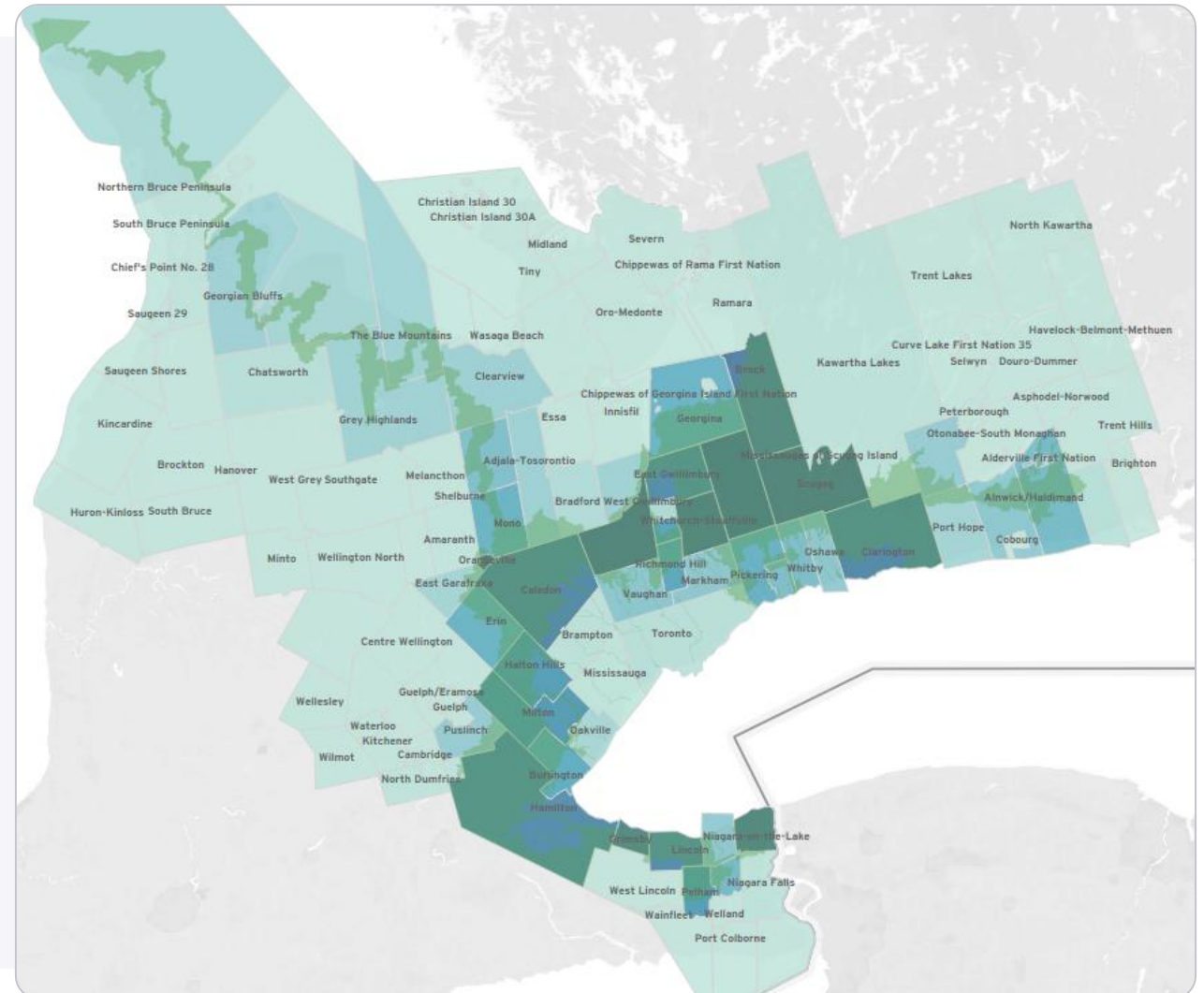


A driver of tourism and recreation: Trails, parks, cycling routes and outdoor destinations attract visitors while supporting local businesses, jobs and community development.



A strategic location that combines proximity to Ontario's largest consumer markets with unique specialty crop areas such as Niagara's tender fruit and grape region and the Holland Marsh.

Figure 1: Overview of Greenbelt Overlap with Census Subdivisions



Sources: Ontario GeoHub, Statistics Canada, EY analysis.

Overview of Methodology

1. Geospatial Analysis

Geospatial overlap analysis:

A detailed CSD-level spatial overlay analysis was conducted to identify municipalities where economic activity is directly or indirectly linked to the Greenbelt.

Region selection:

CSDs with at least 20% overlap with Greenbelt lands were generally included to define the “Greenbelt economy,” with select exceptions made for municipalities with key sectors benefiting from their proximity to Greenbelt protected areas.

2. Economic Impact Assessment

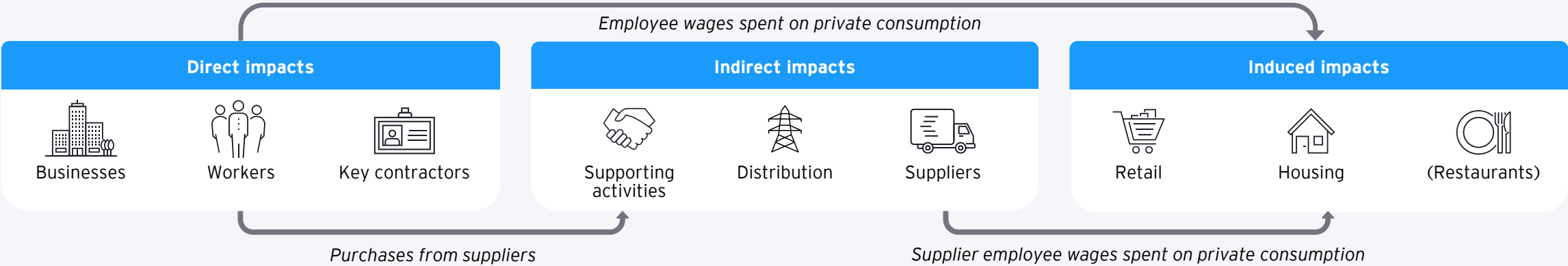
Economic impact modelling:

EY applied a proprietary input-output (I-O) model to quantify direct, indirect, and induced economic impacts across key indicators including Gross Output, GDP, wages, employment (FTEs), and taxes based on publicly available economic data.

Regional multiplier development:

Statistics Canada’s 2022 economic multipliers were adapted using local industry and employment data to create custom multipliers at the census division (CD) level, providing a more accurate estimate of how Greenbelt-supported activities contribute to regional and provincial economies.

Figure 2: Economic Impact Illustration



Economic Impacts of Ontario's Greenbelt

Province-wide Contributions

- Primary Greenbelt-supported sectors generate an estimated \$25.5B in gross output, \$12.4B in GDP, and \$7.6B in labour income annually, supporting approximately 214,000 FTEs across Ontario.
- Secondary sectors contribute an estimated \$11.7B in gross output, \$4.6B in GDP, \$2.6B in labour income, and supports approximately 33,000 FTEs annually across the province.

Together, primary and secondary Greenbelt-supported activities sustain more than 247,000 FTEs and generate over \$37B in annual economic output.

Total Impact

	 Output (\$ million)	 GDP (\$ million)	 Wages (\$ million)	 FTEs (Person-Years)
Current Study Total	37,216	17,033	10,176	247,213
Previous Study Total	32,224	15,197	9,630	212,011

Economic Impact	 Output (\$ million)	 GDP (\$ million)	 Wages (\$ million)	 FTEs (Person-Years)
Province-wide Impacts from Primary Sectors				
Primary Sectors				
Direct	13,727	6,218	4,344	151,611
Indirect & Induced	11,824	6,184	3,229	62,459
Total	25,551	12,402	7,573	214,071

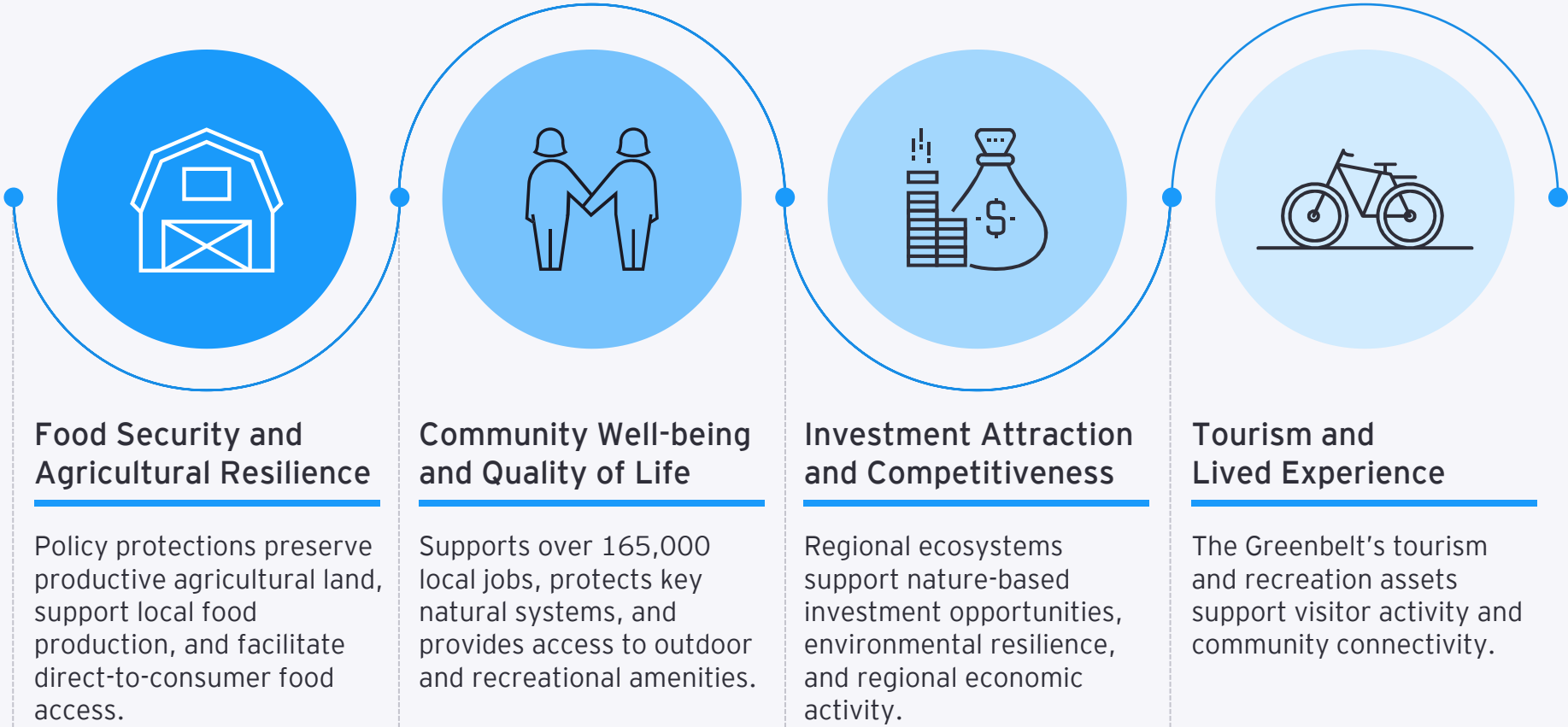
Province-wide Impacts from Secondary Sectors				
Secondary Sectors				
Direct	6,917	2,436	1,364	14,882
Indirect & Induced	4,747	2,195	1,239	18,260
Total	11,664	4,631	2,602	33,142

NOTES: Figures for wages, GDP and output are in millions and reported in constant 2022 \$. Numbers may not add up due to rounding.

SOURCES: Statistics Canada and EY analysis.

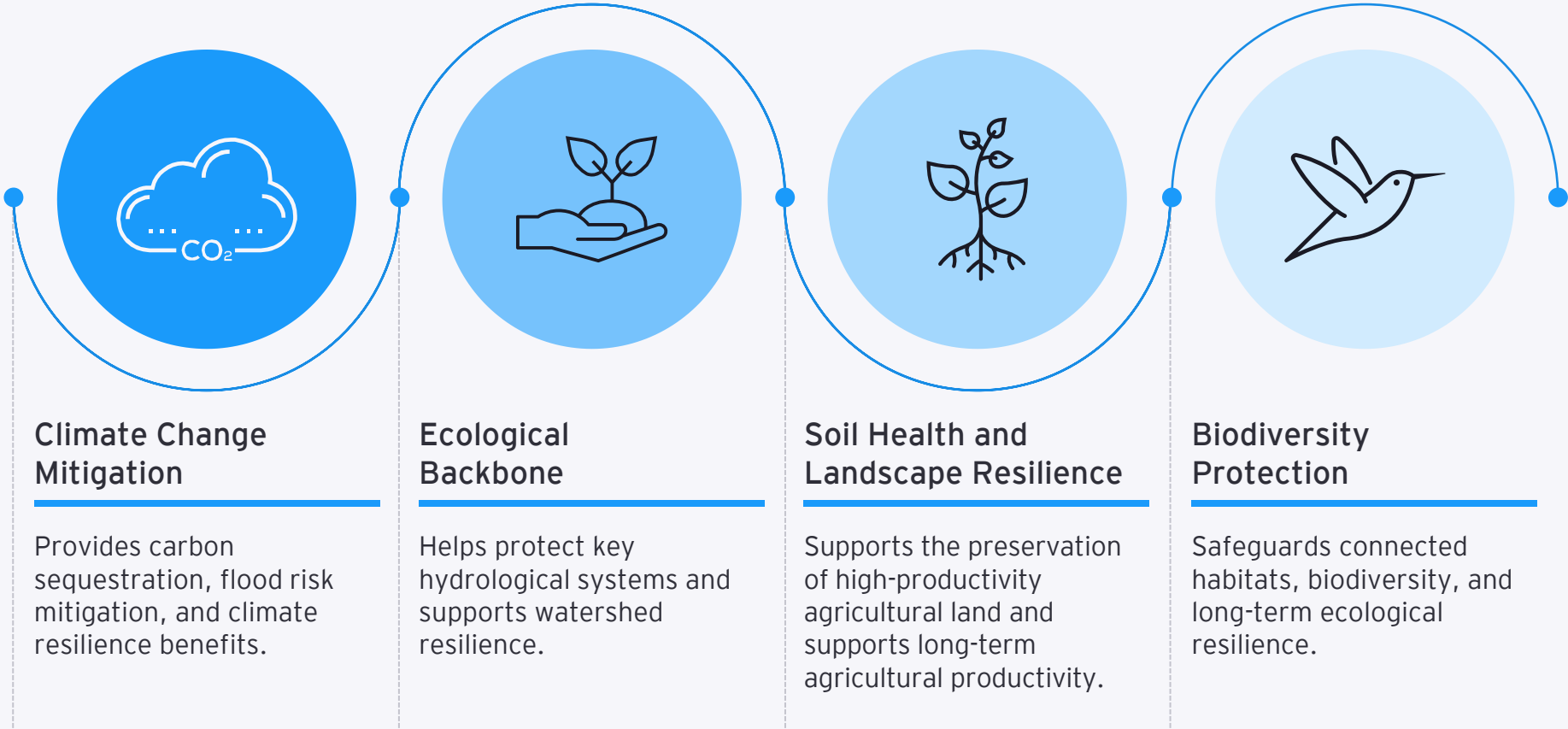
Greenbelt’s Environmental Contributions

The Greenbelt’s natural assets and multiple initiatives deliver **social value**



Greenbelt's Environmental Contributions

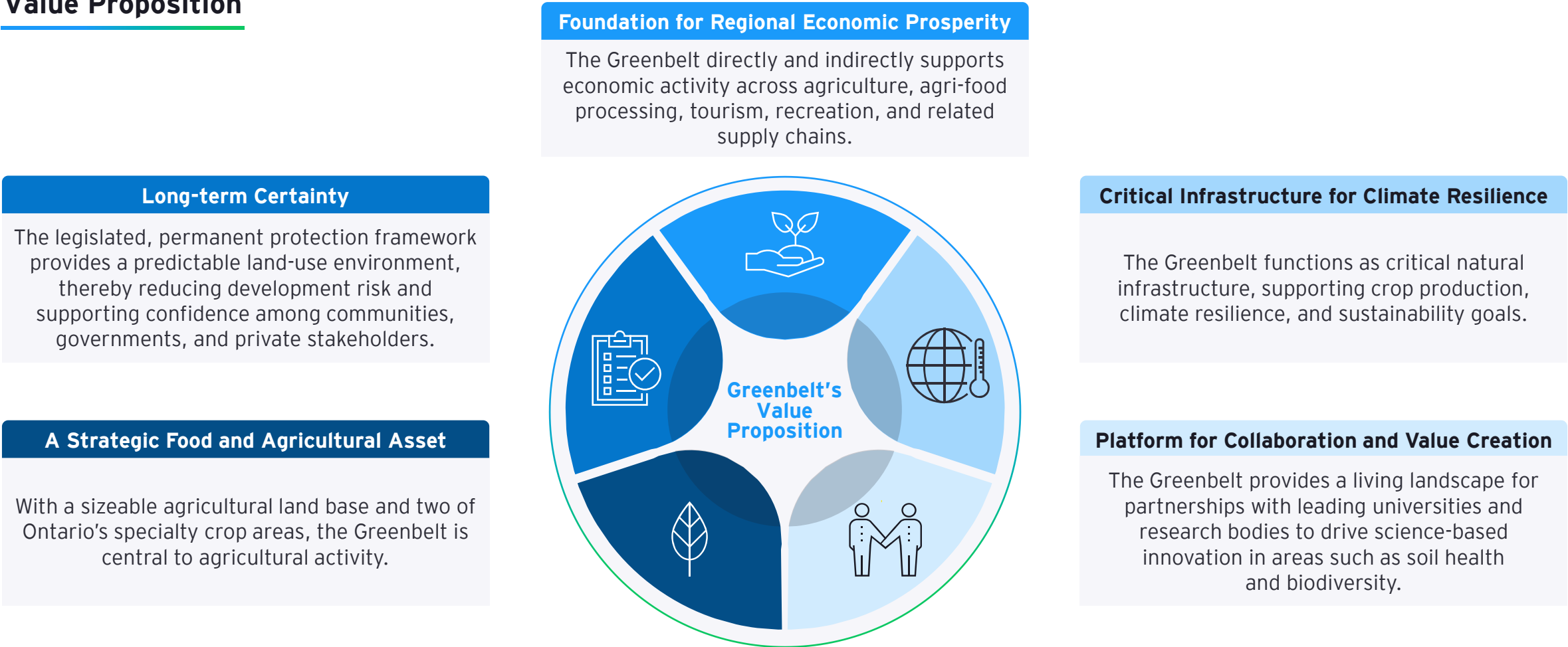
The Greenbelt's natural assets and multiple initiatives deliver **environmental value:**



Value Proposition

Below is an overview of the Greenbelt’s value proposition, informed by research and analysis of its unique strengths and market position.

Value Proposition

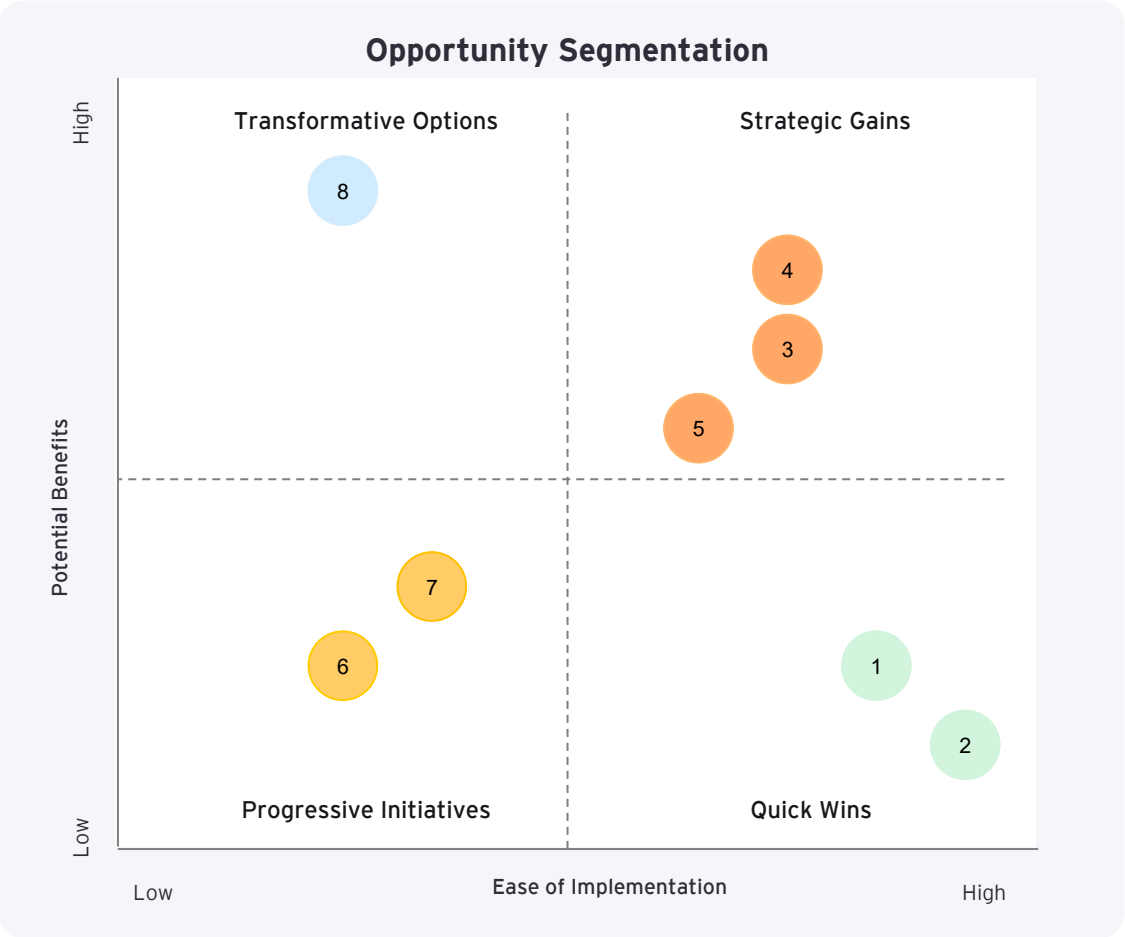


Opportunity Landscape

EY identified and evaluated opportunities based on ease of implementation and potential benefits.

ID	Opportunity
1	Process Local and Specialty Foods
2	Develop Curated Farm Experiences
3	Expand Controlled-Environment Agriculture (“CEA”)
4	Expand Eco-tourism Experiences
5	Integrate Private Lands into Trail Networks
6	Strengthen On-Farm Natural Infrastructure
7	Leverage Local Supply Chains
8	Add Parkland and Recreational Capacity

- **Quick Wins:** Opportunities that can be implemented quickly to generate near-term progress.
- **Strategic Gains:** Opportunities that can provide high potential benefits with strategic capacity enhancements.
- **Progressive Initiatives:** Opportunities that can provide incremental benefits as markets evolve and develop.
- **Transformative Options:** Opportunities that offer long-term impact but require greater effort and investment to implement.



EY | Building a better working world

EY is building a better working world by creating new value for clients, people, society and the planet, while building trust in capital markets.

Enabled by data, AI and advanced technology, EY teams help clients shape the future with confidence and develop answers for the most pressing issues of today and tomorrow.

EY teams work across a full spectrum of services in assurance, consulting, tax, strategy and transactions. Fueled by sector insights, a globally connected, multidisciplinary network and diverse ecosystem partners, EY teams can provide services in more than 150 countries and territories.

All in to shape the future with confidence.

EY refers to the global organization, and may refer to one or more, of the member firms of Ernst & Young Global Limited, each of which is a separate legal entity. Ernst & Young Global Limited, a UK company limited by guarantee, does not provide services to clients. Information about how EY collects and uses personal data and a description of the rights individuals have under data protection legislation are available via ey.com/privacy. EY member firms do not practice law where prohibited by local laws. For more information about our organization, please visit ey.com.

About EY-Parthenon

Our unique combination of transformative strategy, transactions and corporate finance delivers real-world value – solutions that work in practice, not just on paper.

Benefiting from EY's full spectrum of services, we've reimagined strategic consulting to work in a world of increasing complexity. With deep functional and sector expertise, paired with innovative AI-powered technology and an investor mindset, we partner with CEOs, boards, private equity and governments every step of the way – enabling you to shape your future with confidence.

EY-Parthenon is a brand under which a number of EY member firms across the globe provide strategy consulting services. For more information, please visit www.ey.com/parthenon.

© 2026 Ernst & Young LLP.
All Rights Reserved.

This publication contains information in summary form, current as of the date of publication, and is intended for general guidance only. It should not be regarded as comprehensive or a substitute for professional advice. Before taking any particular course of action, contact Ernst & Young or another professional advisor to discuss these matters in the context of your particular circumstances. We accept no responsibility for any loss or damage occasioned by your reliance on information contained in this publication.

ey.com/ca